



MASTER'S COURSE "TOWARDS SUSTAINABLE MATERIALS"

Industrial sustainability initiative case study: Concrete

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20 GOLDEN RULES FOR SUSTAINABLE CONSTRUCTION (2010)

PRIORITIZE PASSIVE DESIGN TO REDUCE ENERGY DEMANDS

1. Compact envelope shape
2. Optimized openings & orientation
3. High thermal insulation
4. Optimized air tightness
5. No thermal bridges
6. Green or reflective roofs
7. Solar protections

REDUCE ENERGY DEMANDS WITH EFFECTIVE VENTILATION

8. Natural ventilation (stratification, chimney....)
9. Integrated structure & services
10. Evaporative cooling

11. Optimized glazing
12. Reflectors for natural daylight
13. Solar capture on opaque walls
14. Thermal mass
15. Renewable sources of energy

16. Building flexibility
17. Superior acoustic comfort
18. Efficient water management
19. Reduced material footprint
20. Integrated design

INCLUDE PASSIVE THEN ACTIVE RENEWABLE ENERGIES

OTHER ASPECTS OF SUSTAINABLE CONSTRUCTION

20 GOLDEN RULES FOR SUSTAINABLE CONSTRUCTION (2010)

PRIORITIZE
PASSIVE
DESIGN TO
REDUCE
ENERGY
DEMANDS

REDUCE
ENERGY
DEMANDS
WITH
EFFECTIVE
VENTILATION

- 1. Compact envelope shape
- 2. Optimized openings & orientation
- 3. High thermal insulation
- 4. Optimized air tightness
- 5. No thermal bridges
- 6. Green or reflective roofs
- 7. Solar protection (overhangs, louvers, etc.)
- 8. Natural ventilation (cross, stack, etc.)
- 9. Integrated structure & services
- 10. Evaporative cooling

- 11. Optimized glazing
- 12. Reflectors for natural daylight
- 13. Solar capture on opaque walls
- 14. Thermal mass
- 15. Passive heating systems

INCLUDE
PASSIVE THEN
ACTIVE
RENEWABLE
ENERGIES

19. Reduced material footprint ?

- 16. Acoustic insulation and sound absorption
- 17. Superior acoustic comfort
- 18. Efficient water management
- 19. Reduced material footprint
- 20. Integrated design

Materials represented:
- 10-15% of the total emissions in 2010
- 25-35% in 2030
- 45-60% in 2050

OTHER
ASPECTS OF
SUSTAINABLE
CONSTRUCTION

HOLCIM SUSTAINABLE CONSTRUCTION ACADEMY

A NEW AND AMAZING TRAINING TOOL (OCT. 2024 - SEPT.2026)

HOLCIM SUSTAINABLE CONSTRUCTION ACADEMY

1. Introduction to Sustainable Construction Course
2. Life Cycle Stages of Construction Projects & Products Course
3. Concrete Essentials: Basic Properties of Concrete Course
4. Designing with Concrete Course
5. Low-Carbon Cement and Concrete Course
6. Circular Construction and Concrete Course
7. Sustainable Built Environment: Roundtable Discussion Course
8. Thermal Performance of Concrete Buildings Course
9. The Future of Concrete Construction Course
10. The Future of Regenerative Cities Course



HOLCIM INNOVATION CENTER

N°1 PRIVATE R&D FACILITY
IN BUILDING MATERIALS INDUSTRY
NEAR LYON, FRANCE

225
researchers

22
nationalities

15,000
m²

27%
sales <5years

300+
patent families

700
new products/y

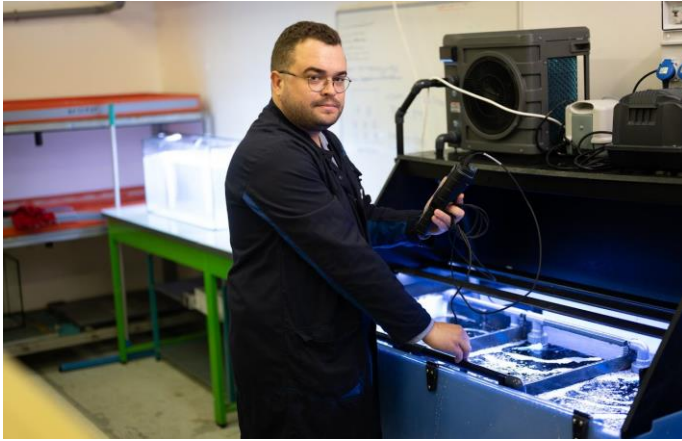
21 PhDs in 8
countries in 2024

75%
R&D on CO₂ reduction

120
start-up partners

OUR EXPERTISE

BACKED BY 100+ LABORATORIES AND 3000+ EQUIPMENTS



MATERIAL ANALYSIS

- Physical and chemical analysis
- Chemical reverse engineering

CEMENT

- Manufacturing process design
- Hydration chemistry
- Binder formulation



CONCRETE

- Ready-mix and precast mix design
- Concrete rheology
- Admixtures
- Full-scale trials



CONSTRUCTION ENGINEERING

- Engineering
- Jobsite operations
- Modelling
- Mechanics
- Architecture
- Building systems prototypes

DURABILITY

- Microstructure and microscopy
- Service life design and testing
- Life cycle analysis

R&D PROJECTS TO DRIVE DECARBONIZATION AND CIRCULARITY



GREEN OPERATIONS
Decarbonizing Holcim



BUILDING BETTER WITH LESS
Decarbonizing construction



CIRCULAR CONSTRUCTION
Building new from old

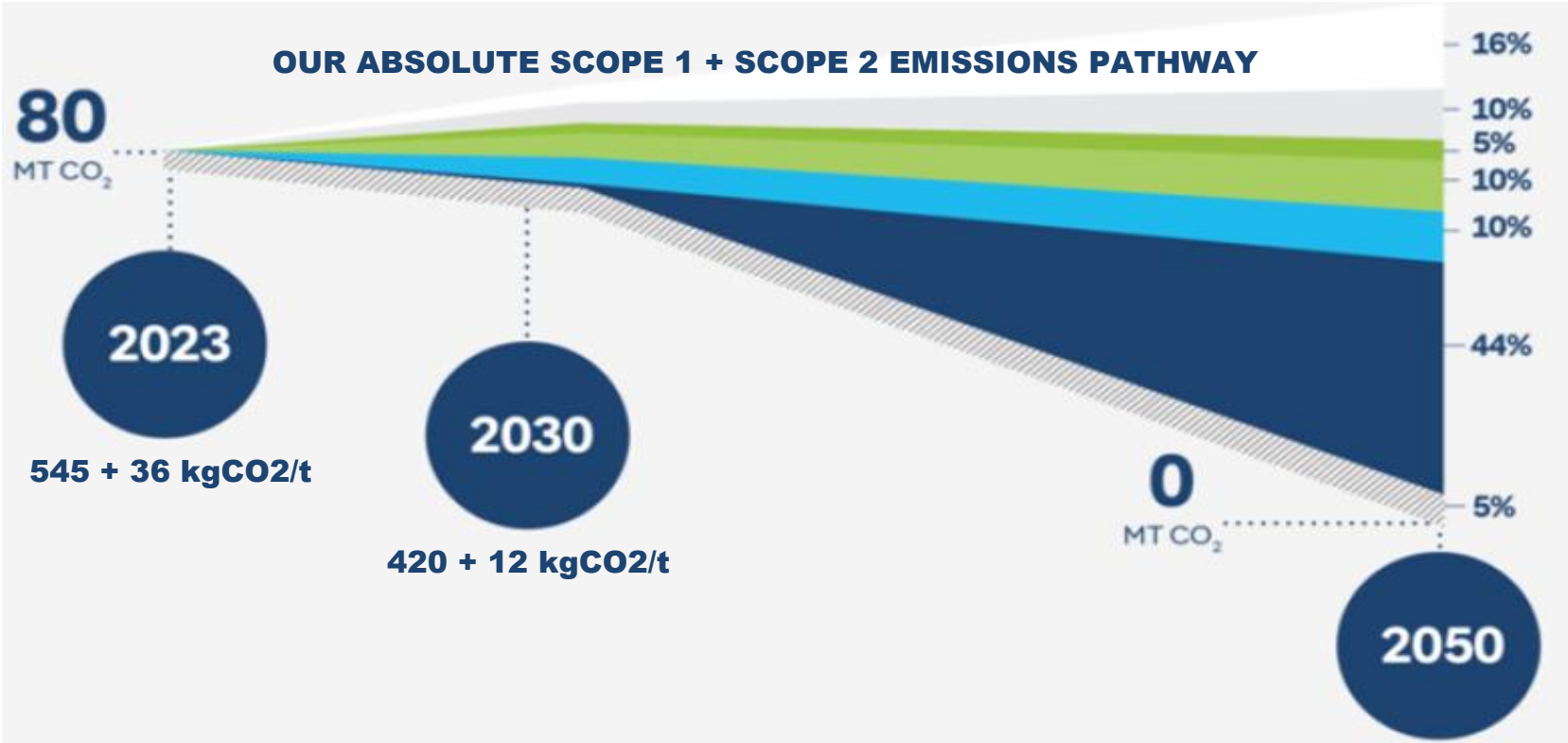


MAKING BUILDINGS SUSTAINABLE
Decarbonizing cities

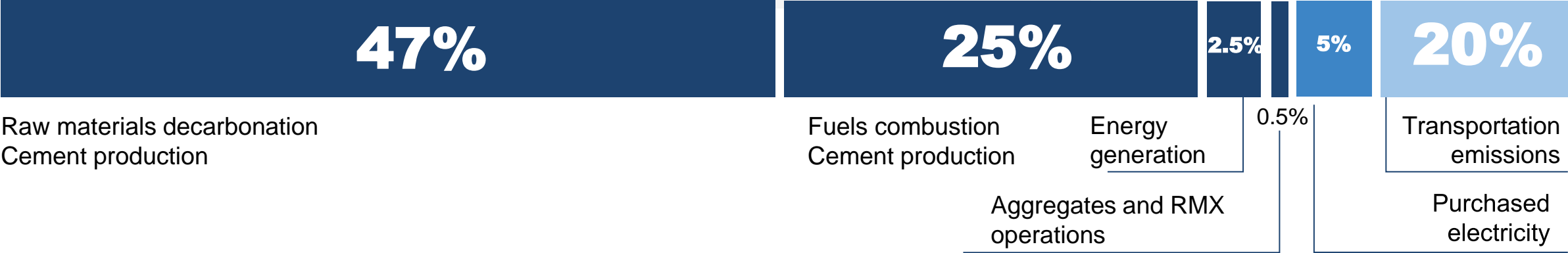


HOLCIM'S PATHWAY TO NET ZERO

THERE IS NO SILVER BULLET



- efficiency gains in design + construction
- efficiency in concrete
- decarbonization of electricity
- less clinker in cement (clinker factor)
- less CO₂ in clinker (arm, efficiency)
- ccus, other technologies
- passive recarbonation



4 LEVERS TOWARDS NET-ZERO CEMENT

ENERGY TRANSITION

98% alternative fuel at #1 plant in Austria

100% renewable power in Switzerland & Colombia

LOW-CARBON FORMULATION

Separate grinding in 23 plants, 24 to come

Calcined clay in 8 cements, 12 to come

CDM in 5 cements, 15 to come

UPCYCLING CDM

Construction demolition materials (CDM) upcycled as alternative raw materials (ARM) and SCM

15% ARM in average in our cement plants

CCUS

7 EU innovation fund grants & 50 projects worldwide

5 million tons of CO2 captured in 2030

GREENER FORMULATIONS

CALCINED CLAY & CONSTRUCTION/DEMOLITION MATERIALS



Expanding range of innovative low-emission alternative materials



CALCINED CLAY
8 cements, 12 to come



CDM
10M TONS by 2025



Over 20 alternative materials in our green formulation portfolio

- Waste Limestone
- Steel Slag & Air Cooled Slag
- Road Sludge
- Soil Excavation
- Aluminum/Iron Scrap
- Paper Mill Ash
- Bottom Ash
- Reclaimed Fly Ash
- Blast Furnace Slag
- Fresh Fly Ash
- Pozzolana
- ...and more



LOW-CARBON MATERIALS



The world's broadest range of low-carbon concrete and cement

11 **ECOPact** **ECOPlanet**

SMART DESIGN



Using minimum materials for maximum structure efficiency

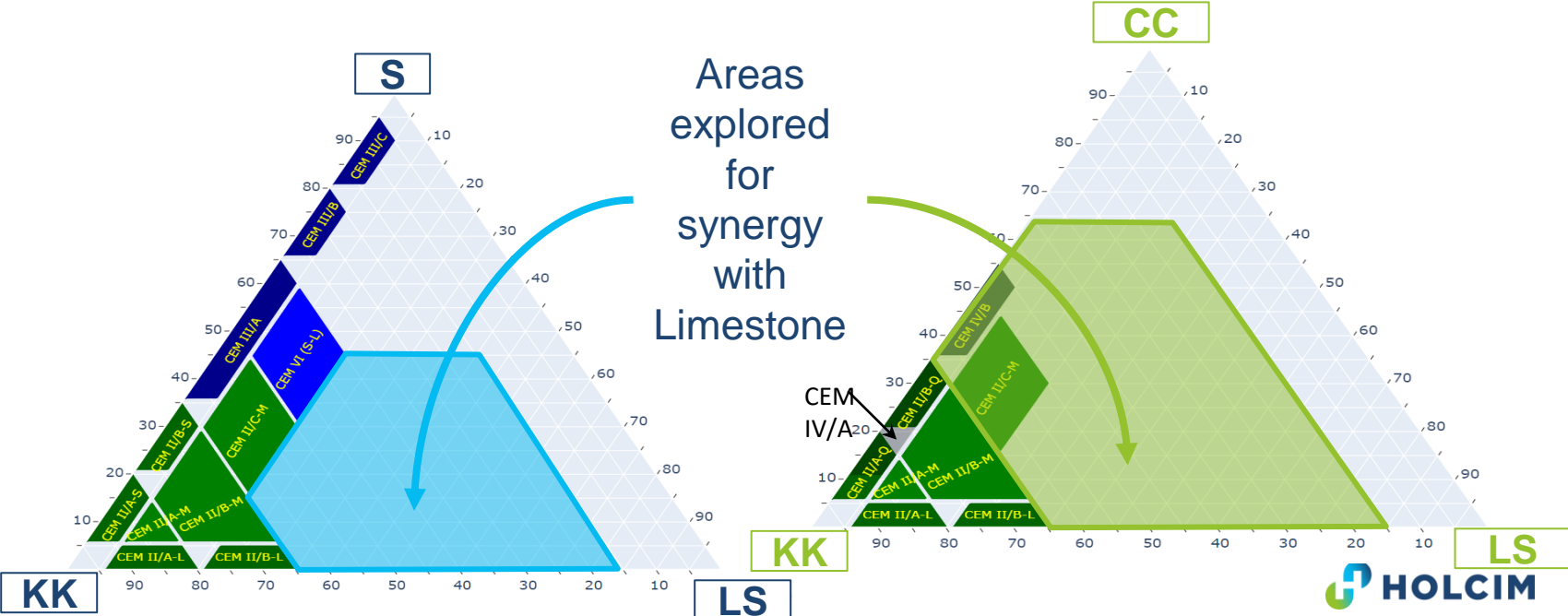
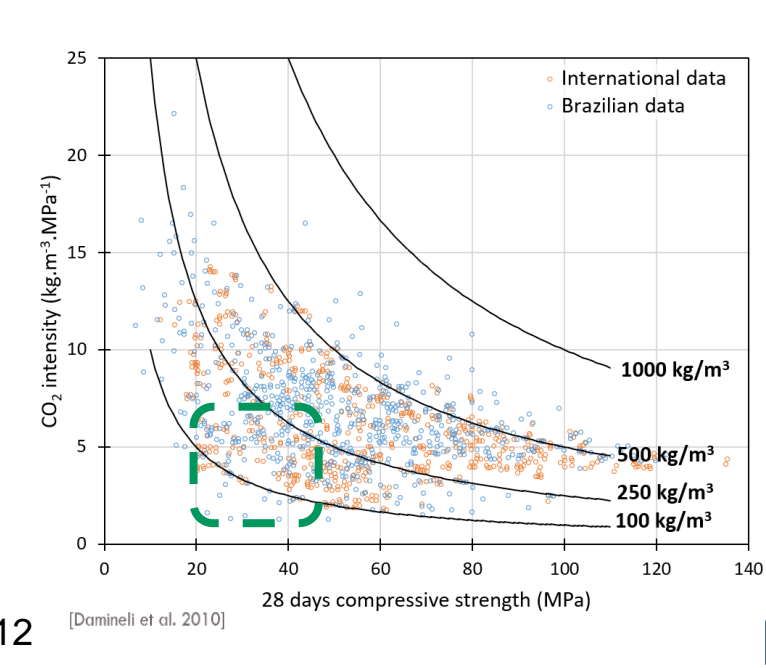
FROM EXISTING ECOPACT (30%) TO ECOPACT NEW GENERATION (7%) ACTIVATING SEVERAL LOCAL LEVERS TO ADDRESS MASS MARKET

Lever 0 = Day to day optimization (sand/agg quality, industrial tools, digitalization, etc...)

Lever 1: Binder
With slag, fly ash, calcined clays, reclaimed ash, concrete fines...

Lever 2: High filler %
Sober use of cement, performance-based

Lever 3 = Aggregates
Agg packing optimisation, Carbonated RCA as sink



SMART DESIGN FROM 3D PRINTING TO PREFAB & MODULAR

**BUILDING
BETTER WITH LESS**



DYNAMax



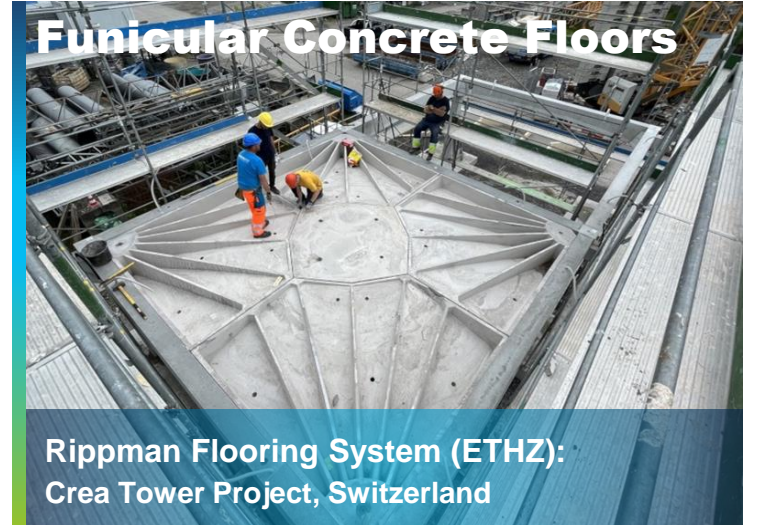
High Performance Concrete for thin design
MIRO office complex, Romania

3D printing



3D-printed affordable housing project
Mvule Gardens, Kenya

Funicular Concrete Floors



Rippman Flooring System (ETHZ):
Crea Tower Project, Switzerland

ductal
A Holcim technology.



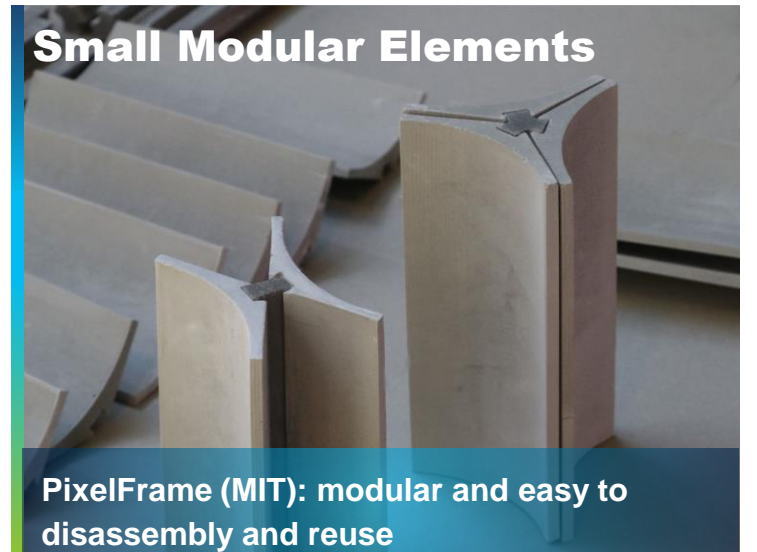
Uniting aesthetics and durability
Nike Store, Miami, USA

Carbon Prestressed Concrete



Up to 80% less materials, 75% less CO2.
Cradle to cradle certified solution

Small Modular Elements



PixelFrame (MIT): modular and easy to
disassembly and reuse

DECARBONIZING CITIES

INSULATING FOAM FOR ENERGY EFFICIENCY



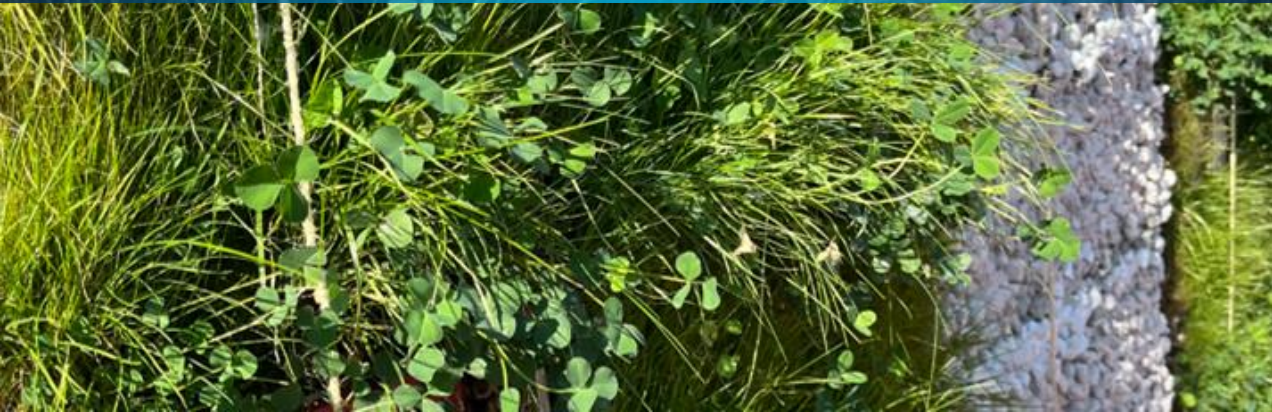
AIRIUM
Insulation Redefined

COOL AND GREEN ROOFS



 **ELEVATE**

LIVING WALLS TO ENHANCE BIODIVERSITY



PERMEABLE CONCRETE TO REDUCE URBAN HEAT BY UP TO 6°C



Hydromedia

UPCYCLING CDM ACROSS ALL PRODUCT LINES

CDM FOR RECYCLED AGGREGATES

New technologies to produce quasi-virgin aggregates at 2 plants, 4 to come

Accelerate market adoption of recycled aggregates in RMX

CDM AS ALTERNATIVE RAW MATERIALS

Removal of silica with the CDM coarse fraction

Lower clinker CO2 footprint

CDM AS MINERAL COMPONENT VIA MINERALIZATION

Use CDM for CO2 sequestration

Additional value creation in cement production

Generate carbon credits for the voluntary market

CDM AS MINERAL COMPONENT VIA THERMAL ACTIVATION

Optimal CDM performance as new mineral component

Optimal value creation in cement production

Lowest clinker CO2 footprint

A WORLD FIRST: 100% RECYCLED CONCRETE



**GENNEVILLIERS,
PARIS AREA, FRANCE - 2024**



1,600 m³

**FULLY RECYCLED CONCRETE
(C25/30 XC4/XF1 DMAX14 S4 CL0.4)**



220 units

**INCLUDING 70 SOCIAL HOUSING, ACROSS
2 RESIDENTIAL BUILDINGS (G+5 & G+6)**



195 kgCO₂/m³

OR 15% LESS THAN STANDARD CONCRETE



6,000+ tons

NATURAL RESOURCES SAVED



FULLY RECYCLED CONCRETE COMPONENTS



RECYCLED CEMENT

- CEM III/A 42.5 N CE - EN 197-1
made with another world first:
- 50% fully recycled clinker made in a cement plant with 100% local industrial co-products
 - 45% GGBS
 - 5% Anhydrite



RECYCLED AGGREGATES

Made exclusively from recycled construction demolition materials:

- Recycled sand 0/4
- Recycled coarse aggregate 4/12
- Average CDM quality:

. Rcu >95% (concrete & gravel content)

. sand: d=2.06 &

WAbs=8.3%

. coarse agg.: d=2.26 &

WAbs=6.6%

Same chemical and mineralogical composition than ordinary clinker made with virgin quarried limestone and clay.

. too much old paste attached on

agg.



RECYCLED WATER

Using process wastewater and rainwater, collected at the Ready-Mix plant

FULLY RECYCLED CONCRETE MIX DESIGN & CHARACTERISTICS

MIX DESIGN

C25/30 XC4/XF1 Dmax14 S4 CI0.4

Component	Designation	Quantity (kg/m3)
Cement	CEM III/A 42.5 N CE (specific batch)	335
Aggregates	RC sand 0/4	740
	RC gravel 4/14	530
Addition	Fly ash	160
Water	Recycled water	180
Admixtures	Superplasticizer	2
	Accelerator	4,5
	Polypropylene fibres	2
	Water to cement ratio	0.537

Performance Based approach (durability and structural)

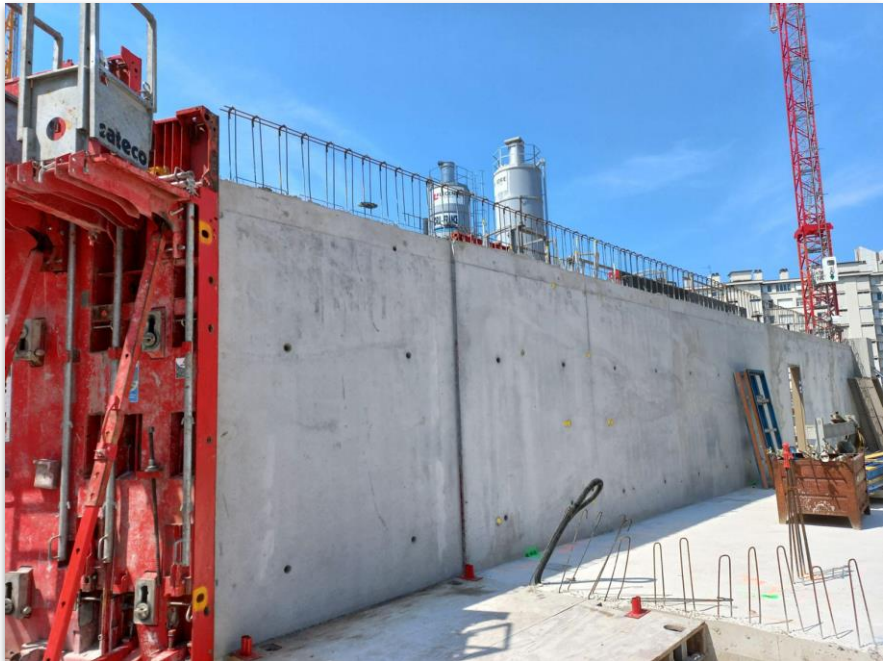
CO2 footprint: 195kg CO2 eq/m3

FRESH PROPERTIES

Characteristics	Time of measurement after concrete mixing			
	5'	30'	60'	90'
Slump value (mm)	225	215	195	175
Density (kg/m3)		2110		
Air content (%)		2.3		

HARDENED PROPERTIES

Characteristics	Time of measurement			
	1d	7d	28d	90d
Compression (MPa)	4	23	36	41
Splitting (MPa)			3.1	
Pull-out test (MPa)			11 (vs ref. 18)	
Shrinkage (mm/m)	0	-0.256	-0.664	-0.925
E Modulus (GPa)			21 (vs ref. 30)	
Resistivity (Ohm.m)				195
Acc. Carbonation (mm/y^0.5)				2.0



COULD WE GO FURTHER?



CARBON SINK

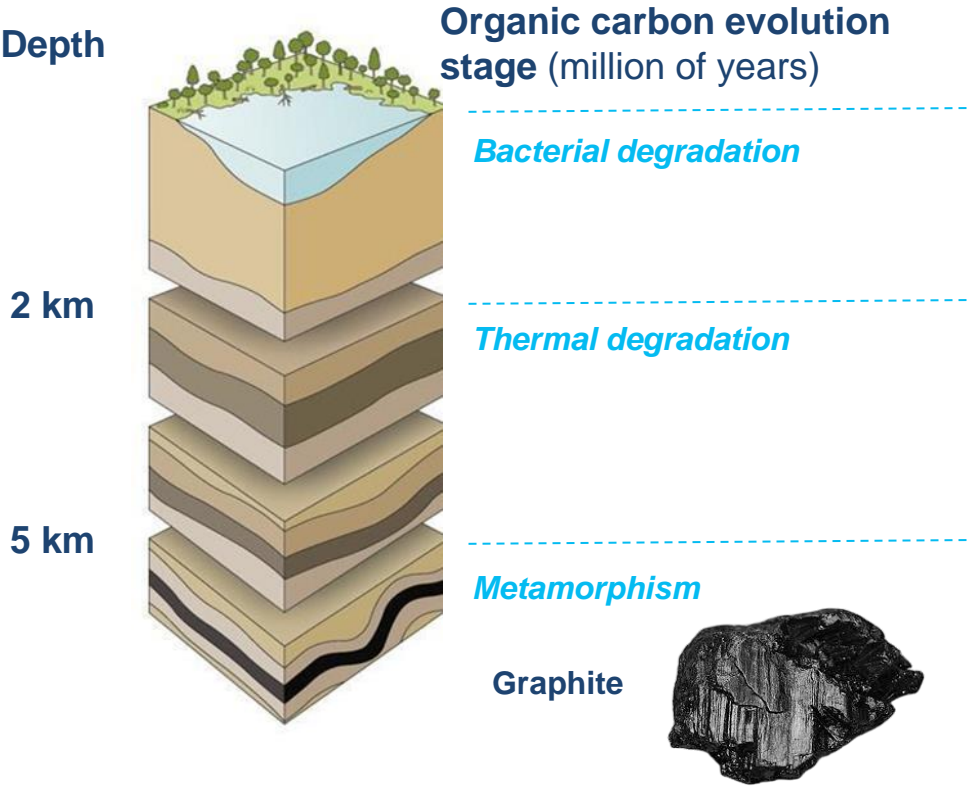
BIOCHAR - ACKNOWLEDGED BY IPCC AS A CARBON DIOXIDE REMOVAL

WHAT IF ORGANIC WASTE COULD TRAP CO2?
(agriculture waste, tree prunings, municipal waste, sewage sludge...)



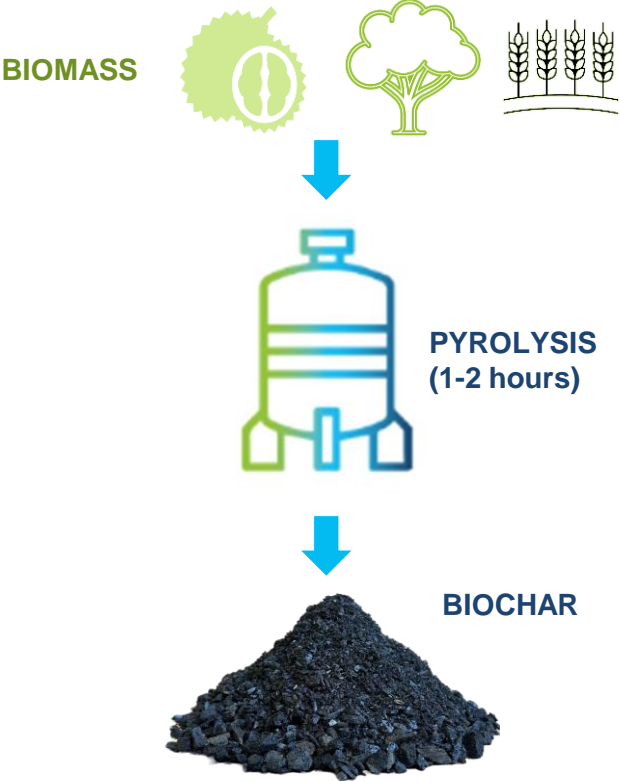
ORGANIC CARBON STORAGE PATHWAY

Atmospheric CO2 is naturally sequestered and transferred into permanent storage via geological processes (million of years)



BIOCHAR MANUFACTURING

Mimics process by which fossil carbon is formed over geological timescales (but in hours)



A WINNING COMBINATION

CONCRETE => STORAGE MEDIUM & BIOCHAR => NET ZERO CONCRETE



50 kg of biochar per m³ enables:
up to -150* kg CO_{2eq}

Biochar

RMX Concrete

Carbon Sink

Technically compatible

- ✓ Fresh and Mechanical properties of concrete maintained
- ✓ Limited adjustment and effect on concrete color
- ✓ Dosage up to 100 kg/m³

Net zero target

- ✓ Get Biochar negative carbon footprint included in the concrete EPD (A1-A3) up to net zero
- ✓ Testing Biochar concrete from existing suppliers at different dosages to develop internal know-how

First Proofs of concept

- ✓ POC realized in 2024 in many Holcim countries
- ✓ Gathering customer perception, expectations, ideas
- ✓ Commercial development to come

CONCLUSION

We will be successful in reaching the Double Zero Quest if:

- CONSTRUCTION INDUSTRY HAVE AN HOLISTIC APPROACH, TAKE RISKS AND MOVE FAST**
- USEFUL KNOWLEDGE IS SHARED AND TRANSFERRED**
- GOVERNMENTS OFFER ADEQUATE INCENTIVES, BASED ON LCA-BASED CO₂/M², BUT NOT ON TYPE OF MATERIAL**
- ALL STAKEHOLDERS COLLABORATE TOGETHER**



HOLCIM